

## Board of Directors Meeting Monday, October 1, 2012 1:00 pm Teleconference/Video Conference

Toll free **1.877.394.5901**Local 416/905 **1.416.548.6023**Participant code: **9243517#**Adobe Connect:

http://ocasa.adobeconnect.com/boardaug24/

|     | Name                               | Region/College           | Term |      |
|-----|------------------------------------|--------------------------|------|------|
| 1.  | Rick Helman                        | East, Loyalist           | 2009 | 2013 |
| 2.  | Rob Kardas                         | West, Lambton            | 2010 | 2013 |
| 3.  | David Belford                      | West, Fanshawe           | 2011 | 2014 |
| 4.  | Alanna McDonell                    | East, Algonquin          | 2011 | 2014 |
| 5.  | Riley Burton                       | North, Confederation     | 2011 | 2014 |
| 6.  | Chantal Thiboutot                  | East, La Cité Collégiale | 2011 | 2014 |
| 7.  | Bridget Woodcock                   | Central, Humber          | 2012 | 2015 |
| 8.  | Krista Pearson                     | North, Sault             | 2012 | 2015 |
| 9.  | Greg Murphy                        | East, Durham             | 2012 | 2015 |
| 10. | Susan Atkinson                     | Central, Sheridan        | 2010 | 2013 |
| 11. | Jane Cooper                        | West, Mohawk             | 2012 | 2015 |
| 12. | Chris Fliesser<br>(Past President) | West, Fanshawe           | 2009 | 2013 |

| Time             | Agenda<br>Item # | Agenda Item  | Resources             |
|------------------|------------------|--|-----------------------|
| 1:00 pm          | 1.               | Call to Order/Introductions/getting organized<br>Chair: Rick Helman, President                         |                       |
|                  | 2.               | Approval of the Agenda   |                       |
|                  | 3.               | Approval of the Meeting Minutes of Monday, August 24, 2012.  | Draft Meeting Minutes |
| 1:15 pm          | 4.               | Review of Business Plan overview: Discussion points for Board  | Supplementary notes   |
| 2:00 pm          | 5.               | Financial update/membership  | Supplementary notes   |
| 2:15 pm          | 6.               | Board Business  i. Policy: Code of Conduct ii. Committee membership iii. Appointment: Insured Benefits | Supplementary notes   |
| 2:30 pm          | 7.               | Adjournment  |                       |
| 2:30 pm          | 8.               | Move into OCASA PENSION CORPORATION agenda   |                       |
| 2:45-<br>3:00 pm | 9.               | Adjournment  |                       |



### **DRAFT MEETING MINUTES**

## **Members in attendance**

|      | Name                               | Region/College           | Term |      |
|------|------------------------------------|--------------------------|------|------|
| 1.   | Rick Helman                        | East, Loyalist           | 2009 | 2013 |
| 2.   | David Belford                      | West, Fanshawe           | 2011 | 2014 |
| 3.   | Alanna McDonell                    | East, Algonquin          | 2011 | 2014 |
| 4.   | Riley Burton                       | North, Confederation     | 2011 | 2014 |
| 5.   | Chantal Thiboutot                  | East, La Cité Collégiale | 2011 | 2014 |
| 6.   | Bridget Woodcock                   | Central, Humber          | 2012 | 2015 |
| 7.   | Krista Pearson                     | North, Sault             | 2012 | 2015 |
| 8.   | Greg Murphy                        | East, Durham             | 2012 | 2015 |
| Regr | rets                               |                          |      |      |
|      | Susan Atkinson                     | Central, Sheridan        | 2010 | 2013 |
|      | Chris Fliesser<br>(Past President) | West, Fanshawe           | 2009 | 2013 |
|      | Rob Kardas                         | West, Lambton            | 2010 | 2013 |
|      | Jane Cooper                        | West, Mohawk             | 2012 | 2015 |



| Agend<br>a Item<br># | Agenda Item   |  |  |  |  |
|----------------------|---|--|--|--|--|
| 1.                   | Rick Helman called the meeting to order and welcomed everyone.  |  |  |  |  |
|                      | The new meeting space was also acknowledged, as most members were able to join by video (Adobe Connect).  |  |  |  |  |
| 2.                   | Approval of the Agenda  |  |  |  |  |
|                      | Motion: That the agenda be approved as circulated.  |  |  |  |  |
|                      | Moved: Greg Murphy<br>Seconded: Alanna McDonell<br>Carried.   |  |  |  |  |
| 3.                   | Approval of the Meeting Minutes of Monday, June 25, 2012.   |  |  |  |  |
|                      | Motion: That the Meeting Minutes of Monday, June 25, 2012be approved as circulated.   |  |  |  |  |
|                      | Moved: Bridget Woodcock<br>Seconded: Krista Pearson<br>Carried.   |  |  |  |  |
| 4.                   | Election of officers  Resolved that the following be and they are hereby appointed officers of the Corporation to hold such offices at the pleasure of the Board, to perform such duties as are prescribed by the bylaws of the Corporation and to perform such duties as many from time to time be required of them: |  |  |  |  |
|                      | President: Rick Helman Vice President: Chantal Thiboutot Secretary: David Belford Treasurer: Bridget Woodcock  Motion: Greg Murphy  |  |  |  |  |
|                      | Seconded: Alanna McDonell<br>Carried  |  |  |  |  |
|                      | Resolution will be signed by Board members and included in the minutes book.<br>Chris Fliesser will continue in his role of Past President.   |  |  |  |  |
| 5.                   | Strategic Priorities Discussion:  |  |  |  |  |
|                      | Goal: to confirm/update Strategic Priorities, Goals and Strategies  Discussion: given time constraints, and this being the first meeting, the focus was on understanding the member value of OCASA, and setting priorities accordingly. The October   |  |  |  |  |



| Agend<br>a Item<br># | Agenda Item   |
|----------------------|---|
|                      | meeting will generate a more specific discussion addressing targets/goals.  |
|                      | <ul> <li>Environmental Scan: trends, observations, etc.</li> <li>a. Why do people join? Less sense of obligation as in past; Value of membership must be compelling and communicated; value of local ASA</li> <li>b. Some discussion about HR departments and OCASA's relationship to them;</li> </ul>  |
|                      | Communication with Presidents has been the strategy to ensure top-down direction; feedback from Board members suggests that members want ASA to speak on their behalf; need to address senior management's perceptions of OCASA. At La Cite, relationship is strong.  IDEA include letter from President with distribution of College Administrator   |
|                      | (this is done locally)  c. Perceptions of presidents and their perceived value of OCASA: how can we ask them; what value would they like from OCASA; needs to be a personal conversation, rather  |
|                      | than formal survey. d. Opportunity: Strategic Mandate Agreements between Ministry and colleges: This will affect members – how can OCASA weigh in on this? Position paper? Response to  |
|                      | College Ontario's submission?  e. Demographic changes: sense of loyalty is shifting; Turnover more common now, shorter membership terms   |
|                      | f. Key value to members: insight into broader overview of system, including staff, faculty, resources; collaborative environment in OCASA; access to other colleges is draw to OCASA events   |
|                      | g. How easy is it to access OCASA value, especially as a new member? h. Opportunities to speak, share ideas in OCASA – might younger generation do it more  |
|                      | actively? Facebook page? Noted that lower half of membership doesn't have the same connectedness to the system, less exposure.  |
|                      | <ul> <li>i. Opportunities: to partner with other associations, such as registrars, for example?</li> <li>j. Website needs to provide resources; welcome calls to new members; webinars with trends, issues, meet system people; value comes with access to information.</li> <li>Connections, idea sharing, practice sharing, advice, etc. All value.</li> </ul>  |
|                      | Reviewing Strategic/Business Plan   |
|                      | <ul> <li>a. Certification program/online learning:         <ol> <li>i. Discussion about the role of the program in helping to build the system; opening up to non-members would generate more participation, more credibility; some concern about tangible value to members; trends in membership and open-source information, and expressed concerns by HR about exclusivity supports opening up program.</li> </ol> </li> </ul> |
|                      | <ul> <li>ii. Tiered pricing would be key so that members receive a discounted price (\$595) while non-members pay full price (\$695). CHERD has confirmed that they can now support this pricing schedule.</li> <li>iii. Because this has been contentious issue in the past, it was agreed to take it to</li> </ul>  |



| Agend<br>a Item | Agenda Item   |  |  |  |  |  |
|-----------------|---|--|--|--|--|--|
| #               |   |  |  |  |  |  |
|                 | an e-vote to all board members to weigh in.  iv. Agreement that this should continue for admin staff only. Anything for support or faculty interested in admin would be designed differently. We need to stick to our core business.  |  |  |  |  |  |
|                 | <ul> <li>b. Need to ensure member value hits key interest areas: <ol> <li>i. Connect: access to knowledge base</li> <li>ii. Collegial response</li> <li>iii. Idea and practice sharing</li> <li>iv. Network generating sharing/ideas</li> </ol> </li> </ul>   |  |  |  |  |  |
|                 | Setting targets (tabled to October meeting)   |  |  |  |  |  |
| 6.              | <ul> <li>i. Policy: will be presented at next meeting</li> <li>ii. Expectations of Board members: provided in manual, but also please read emails and respond as requested. We try to keep this to a minimum.</li> <li>iii. Committee membership: Diane will confirm with each member following the meeting.</li> <li>iv. Review of board resources online: reminder to use the webpage: <a href="http://www.ocasa.on.ca/member-services/board">http://www.ocasa.on.ca/member-services/board</a></li> </ul> |  |  |  |  |  |
| 7.              | Adjournment Motion to adjourn: Chantal Thiboutot Seconded: Krista Pearson   |  |  |  |  |  |

## **Strategic Priorities**

Guided by our values and driven by our mission, OCASA is committed to five Strategic Priorities.

| Strategic<br>Priorities | Leadership   | Professional<br>Excellence  | Community<br>Building   | Advocacy   | Sustainability  |
|-------------------------|--|---|---|--|---|
| Goals                   | Critical discourse on<br>relevant issues<br>positively influences<br>the system.   | The system embraces administrative excellence as a core value.  | OCASA's active professional community is representative of the provincial administrative group.   | The system recognizes the value and professional contributions of administrative staff at all levels.                                | OCASA provides exceptional member value that is supported by social, economic and environmental responsibility.   |
| Strategies              | Create forums for critical discourse     Identify key areas for leadership opportunities     Invite stakeholders to engage in discussion | <ul> <li>Support, encourage and develop opportunities for professional growth</li> <li>Promote programs that are accessible system-wide</li> <li>Develop and identify avenues that encourage and support a professional network (i.e. sharing of best practices)</li> </ul> | Build awareness of OCASA's value within the college system     Encourage and support local Administrative Staff Associations     Build collaborative relationships with senior management at colleges | Develop external partnerships that enhance professional excellence     Identify and provide an informed voice on key advocacy issues | <ul> <li>Ensure member services provide high value and are easily accessible</li> <li>Commit to highest ethical and professional standards for board, staff and members</li> <li>Establish policies and procedures that ensure sound business practices</li> <li>Build environmental principles into business plans and operations</li> </ul> |

| Strategic Priority                                    | Leadership  |                 |   |   |  |  |
|---|---|-----------------|---|---|--|--|
| Goal  | Critical discourse on relevant issues positively influences the system.   |                 |   |   |  |  |
| Strategy  | Activity  | Responsibility  | Tasks:  | Board Input   |  |  |
| Create forums for critical discourse                  | Identify webinars/ online meetings for specific leadership areas: i.e. new deans; succession planning, mentoring.                                     | PD Committee/ED | Determine how to identify audience groups Identify facilitators  Chairs/academic leaders identified at Conference: Opportunity for research/service   | Opportunity for research/ white papers which could lead to an event (webinar/focus group) |  |  |
| Identify key areas for<br>leadership<br>opportunities | 2. Find out what members are doing that is cutting edge, innovative, leading. Explore opportunities to showcase this and engage members/stakeholders. | ED/Board        | How can we identify key leaders/innovators in the system? Conference planning is also working on this front by inviting leaders from college system to present at 2013 conference.  Is this an opportunity to link to a new Award (innovation)? |   |  |  |
| Invite stakeholders to<br>engage in discussion        |   |                 | What is the best method for accomplishing this?   |   |  |  |

| Strategic Priority   | Professional Excellence   |  |   |  |  |
|--|---|--|---|--|--|
| Goal   | Goal The system embraces administrative excellence as a core value. |  | as a core value.  |  |  |
| Strategy   | Activity Responsibility Tasks: Board Input                          |  |   |  |  |
| Support, encourage and develop opportunities for professional growth | Offer monthly OCASA     Webinars on relevant     issues             | PD Committee<br>membership<br>committee/ED | Monthly legal webinars already planned and scheduled.  Determine key issues to address (new admin tools, certification preview, others?)  Which committee best to address, and how to identify information? Survey? |  |  |
| ior professional growth  | 2. Explore & develop<br>Mentorship Program                          | PD Committee/<br>Mentoring Committee       | Phase 1 proposal for consideration by board.  |  |  |
| Promote programs that  | 3. Certification/On-line learning                                   | PD/Certification<br>Committee              | Need direction on how to proceed in terms of identifying courses, and facilitators. Has been suggested that system might have biases towards certain facilitators.  |  |  |
| are accessible system-<br>wide                                       | 4. Provide links to other relevant events/webinars/ resources       | Board/ members                             | Can we generate engagen sharing links, especially for   | -  |  |
| Develop and identify<br>avenues that encourage                       | 5. Explore regional events  | Executive Director                         | Difficult to navigate this opilot. But there needs to be content/purpose/audienmight fit this.  | e a strong direction for                   |  |
| and support a professional network (i.e. sharing of best practices)  | 6. Identify networking "tool" that will work for OCASA members.     | Executive Director                         | Searchable directory, morpiece. Question around "of Haven't found social med the resources to support someone?  | opting out".<br>ia mix that works, or have |  |

| Strategic Priority   | Community Building   |                       |   |             |  |
|--|--|-----------------------|---|-------------|--|
| Goal   | OCASA's active professional community is representative of the provincial administra   |                       |   |             |  |
| Strategy   | Activity   | Responsibility        | Tasks:  | Board Input |  |
| Build awareness of<br>OCASA's value within<br>the college system | <ol> <li>College Administrator does this: include letter from president in support of membership</li> <li>Certification open to all admin – develop incentive/communication to join OCASA</li> <li>Engage non-members locally (focus groups?)</li> <li>COLLEGES 101: Continue to build this program</li> </ol> | ED/Various committees | 1. Encourage college reps to include letter with CA distribution 2. OCASA office to follow up with registrants 3. Develop Focus group concepts for local groups (like new hires approach used last year) 4. New hires: have Board members call to welcome new members |             |  |
| Encourage and support local Administrative                       | 1. Revamp best practices and "minimum" practice for an active ASA; build website presence of ASAs on OCASA site.   | ED/Board              | Develop individual college website pages on OCASA site and find linkages between ASAs (have started with George Brown)  |             |  |
| Staff Associations   | 2. Provide regular (every 2-3 months) conference calls for college reps, and develop connections between ASAs.   | ED/President          | Conference calls dates<br>have been set. Regular<br>communication for<br>college reps   |             |  |

# Business Plan Overview 2012 **September 28, 2012**

| Build collaborative<br>relationships with<br>senior management at<br>colleges | 3. Develop communications with senior leadership teams – provide "information" to them; communicate value to them. | ED/Board to determine research areas. | See above under leadership |
|---|--|---------------------------------------|----------------------------|
|---|--|---------------------------------------|----------------------------|

| Strategic Priority  | Advocacy  |               |  |                      |  |
|---|---|---------------|--|----------------------|--|
| Goal  | The system recognizes the value and professional contributions of administrative staff at all levels. |               |  |                      |  |
| Strategy  | Activity Responsibility Tasks: Board Input  |               |  |                      |  |
|   | Develop sponsorships<br>that support the work of<br>OCASA and its members.                            | Finance/Board | Identify potential alliances/sponsorships  |                      |  |
| Develop external<br>partnerships that<br>enhance professional<br>excellence | Develop a framework for supporting academic pathways of members                                       | PD Committee  | Develop a web-based framework drafted by the Currents Group – web materials to help guide people's search/and make connections |                      |  |
| Identify and provide an<br>informed voice on key<br>advocacy issues         | 3. Need to identify goals for 2012/13   | Board         | Board discussion to ident research.  | ify issues/ areas of |  |

| Strategic Priority  | Sustainability  |                                  |  |             |
|---|---|----------------------------------|--|-------------|
| Goal  | OCASA provides exceptional member value that is supported by social, economic and environmental responsibility. |                                  |  |             |
| Strategy  | Activity  | Responsibility                   | Tasks:   | Board Input |
| Ensure member services provide high value and   | 1. COLLEGES 101   | MEMERSHIP/OCASA<br>OFFICE        | Develop key steps to<br>tracking and following<br>up with new hires/new<br>members                     |             |
| are easily accessible   | Annual membership survey  | ED in consultation with<br>Board | Confirm goal of survey, and data to be collected.<br>Frequency: 1 large once, versus a couple of small |             |
|   | 3. Review and update governance policies  | Governance Committee             | Personnel policies<br>formalized<br>Corporation Act<br>changes   |             |
| <ul> <li>Commit to highest<br/>ethical and professional<br/>standards for board,</li> </ul> | 4. Promote statement of professionalism to members.   | ED/Communications                | Ongoing  |             |
| staff and members   | 5. Review of Executive Director position, updating job description and reviewing compensation plan.             | Executive                        | Ongoing  |             |
| Establish policies and<br>procedures that ensure<br>sound business<br>practices             | 6. Develop financial plan that builds reserves  | Finance/Audit<br>Committee       | Ongoing  |             |
| Build environmental<br>principles into business<br>plans and operations                     | 7. Develop policy statement that is engaged by all committees in their planning.                                | Board                            | Ongoing  |             |

Draft Proposal for Phase 1, for discussion purposes only.

Provided for committee consideration and discussion – not yet discussed by the committee.

September 7, 2012

## **Mentoring Committee: Visioning**

QUESTION FOR BOARD: Does Board support this direction? Does it make sense to partner it with conference? How best to do this?

#### Vision

Ontario colleges encourage mentorship as a natural part of leadership development, and that OCASA is a credible partner in developing mentoring capacity.

- 1. College managers/leaders have mentoring capacity
- 2. OCASA provides access to mentoring relationships across the system that will help them progress in their roles as managers/leaders and in the achievement of their professional goals.

#### Goal

That OCASA brings value to the college system by:

- 1. providing training/learning opportunities for mentoring development to increase mentoring capacity within the system;
- 2. providing access to a mentoring network for OCASA members.

OCASA members have expressed a strong desire to participate in some form of mentoring to support their professional development. Initial study of mentoring practices and programs suggests that the scope can be expansive, requiring substantial resources in terms of expertise, time and finances.

#### Therefore, the Mentoring Committee is recommending the following:

#### STRATEGY PHASE 1: MENTORING CAPACITY DEVELOPMENT

#### Goal

To support the development of mentoring capacity within college administration – and within OCASA - by providing training in the area of mentoring to college administrators.

#### Plan

- 1. That a one-day institute of Mentorship training be offered in conjunction with the OCASA conference June 2013, either as a preconference program, or as a dedicated track within the conference. This would be open to any college administrator.
- 2. Prior to the conference, other orientation activities/resources be offered to help identify potential mentors, and those looking to expand their skill set:
  - Webinar
  - Website resources (links, orientation materials, best practices)
  - Networking web conferences to help develop the training needs and to build the network

#### **Expected outcomes**

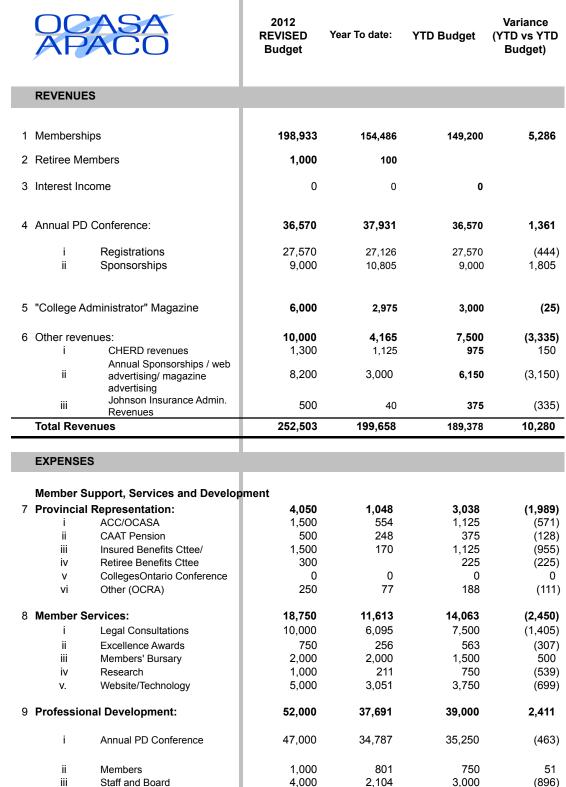
- 1. Greater capacity for mentoring in individual administrators
- 2. Formation of a pool of potential mentors for a system-wide mentoring program

While we haven't yet discussed the next steps, identifying mentees will necessarily follow along with a process for matching. Ongoing Mentorship training would make sense to keep the pool replenished.

Echidna (web developers) have been working on a searchable directory according to criteria established by OCASA committees (see below). **Question for Board: We would like to invite members to "opt out" of the directory. What is best process for this?** 

| First Name | Last Name              | College            | Division/Department                     | Title/Role               | Areas of Expertise               | Link to<br>LinkedIn<br>profile | Are you<br>currently<br>an OCASA<br>Mentor? | Open to<br>being<br>contacted<br>for<br>networking<br>purposes |
|------------|------------------------|--------------------|---|--------------------------|----------------------------------|--------------------------------|---|--|
|            |                        | Algonquin College  | Academic                                | Assistant Manager        | budgets                          |                                | Yes   | Yes  |
|            |                        | Cambrian College   | Advancement/Alumni                      | Associate Dean           | buildling leadership capacity    |                                | No  | No   |
|            |                        | Canadore College   | Ancillary                               | Associate Vice President | business planning                |                                |   |  |
|            |                        | Centennial College | Applied Research/Innovation             | Chair                    | Change Management                |                                |   |  |
|            |                        | Collège Boréal     | Athletics                               | Dean                     | coaching                         |                                |   |  |
|            |                        | Conestoga College  | Career Services                         | Director                 | collaboration/teams              |                                |   |  |
|            |                        | Confederation Coll | Continuing Education                    | Exec/Admin Assistant     | communications                   |                                |   |  |
|            |                        | Durham College     | Cooperative education                   | Executive Dean           | Conference/event planning        |                                |   |  |
|            |                        | Fanshawe College   | Corporate Training                      | General Manager          | diversity                        |                                |   |  |
|            |                        | Fleming College    | Counselling/support                     | Manager                  | e-learning                       |                                |   |  |
|            |                        | George Brown Coll  | Enrolment Services                      | Registrar                | environmental policies           |                                |   |  |
|            |                        | Georgian College   | Facilities/Physical resources/Security/ | Supervisor               | External relations               |                                |   |  |
|            |                        | Humber College     | Finance                                 | Vice President           | finance                          |                                |   |  |
|            |                        | La Cité collégiale | First Nation, Metis, Inuit/Aboriginal   | Other                    | governance/mission               |                                |   |  |
|            |                        | Lambton College    | Human Resources                         |                          | Government relations             |                                |   |  |
|            |                        | Loyalist College   | Information Technology                  |                          | health & safety                  |                                |   |  |
|            |                        | Mohawk College     | International                           |                          | human rights                     |                                |   |  |
|            |                        | Niagara College    | Library                                 |                          | Innoation/creativity             |                                |   |  |
|            |                        | Northern College   | Marketing/PR/Communications             |                          | Leadership                       |                                |   |  |
|            |                        | OCAS               | Planning & Accountability               |                          | managing collective agreements   |                                |   |  |
|            |                        | Sault College      | President's Office                      |                          | marketing                        |                                |   |  |
|            |                        | Seneca College     | Student Services                        |                          | mediation/conflict resolution    |                                |   |  |
|            |                        | Sheridan College   | Teaching & Learning Services            |                          | mentoring                        |                                |   |  |
|            |                        | St. Clair College  | OTHER                                   |                          | organizational development       |                                |   |  |
|            |                        | St. Lawrence Colle | ge                                      |                          | partnerships                     |                                |   |  |
|            | The Michener Institute |                    |   | performance management   |                                  |                                |   |  |
|            |                        | Other              |   |                          | project management               |                                |   |  |
|            |                        |                    |   |                          | renewable energies for colleges  |                                |   |  |
|            |                        |                    |   |                          | Strategic Planning               |                                |   |  |
|            |                        |                    |   |                          | student engagement/student succe | SS                             |   |  |
|            |                        |                    |   |                          | succession planning              |                                |   |  |
|            |                        |                    |   |                          | Team building                    |                                |   |  |
|            |                        |                    |   |                          | training & development           |                                |   |  |
|            |                        |                    |   |                          |                                  |                                |   |  |
|            |                        |                    |   |                          | Other                            |                                |   |  |
|            |                        |                    |   |                          |                                  |                                |   |  |

## ONTARIO COLLEGES ADMINSTRATIVE STAFF ASSOCIATION (OCASA/APACO)



10 General Meetings:

ii

Annual Business Meeting

**August Board Meeting** 

5,736

5,736

0

3,720

1,986

0

3,750

3,750

0

5,000

5,000

0

|                                  |           |                                 | ı  |         |                                    |         |
|----------------------------------|-----------|---------------------------------|--|---------|------------------------------------|---------|
| 11                               | Recruitm  | ent:                            | 6,250  | 6,196   | 4,688                              | 1,509   |
|                                  | i         | College Visits                  | 500  | 600     | 375                                | 225     |
|                                  | ii        | Recruitment Fund Grants         | 3,000  | 1,243   | 2,250                              | (1,007) |
|                                  | iii       | Promo Products                  | 1,250  | 0       | 938                                | (938)   |
|                                  | iv        | Other                           | 1,500  | 4,354   | 1,125                              | 3,229   |
| 12                               | Other Ma  | rketing/Communications:         | 21,275   | 10,565  | 15,956                             | (5,391) |
|                                  | i         | Communications Consultant       | 3,000  | 1,476   | 2,250                              | (774)   |
|                                  | ii        | College Administrator Magazine  | 14,275   | 9,051   | 10,706                             | (1,655) |
|                                  | iii       | Translation Services - general  | 2,000  | 38      | 1,500                              | (1,462) |
|                                  | iv        | Other (Design)                  | 2,000  | 0       | 1,500                              | (1,500) |
|                                  | TOTAL M   | ember Support, Services and I   | 107,325  | 72,850  | 80,494                             | (2,190) |
|                                  | Office an | d Administration:               |  |         |                                    |         |
|                                  | J50 WI    | Executive Director (Sal&Ben)    | 98.429   | 73.108  | 73,822                             | (713)   |
|                                  |           | Administrative Support          | 17,000   | 14,979  | 12,750                             | 2,229   |
|                                  |           | CRA                             | 4,410  | 4,353   | 3,308                              | 1,045   |
|                                  | i         | Office personnel                | 119,839  | 92,440  | 89,879                             | 2,561   |
|                                  | ii        | Premises Costs (includes ins)   | 9,500  | 7,866   | 7,125                              | 741     |
|                                  | iii       | Bank Services                   | 2,400  | 1,980   | 1,800                              | 180     |
|                                  | iv        | Telecommunications              | 4,400  | 3,623   | 3,300                              | 323     |
|                                  | ٧         | Professional Fees (Legal; Audit | · ·  | 2,260   | 3,000                              | (740)   |
|                                  | vi        | Postage/Courier                 | 1,500  | 631     | 1,125                              | (494)   |
|                                  | vii       | Printing                        | 250  | 0       | 188                                | (188)   |
|                                  | viii      | Travel Misc.                    | 500  | 98      | 375                                | (277)   |
|                                  | ix        | Supplies and Other              | 1,500  | 483     | 1,125                              | (642)   |
|                                  | Х         | Furniture / Equipment           | 0  | 0       | 0                                  | ` o´    |
|                                  |           | Telephone system                | 0  | 0       | 0                                  | 0       |
|                                  |           | furniture                       | 0  | 0       | 0                                  | 0       |
|                                  |           | Sound equipment                 | 0  | 0       | 0                                  | 0       |
|                                  | xii       | Miscellaneous                   | 500  | 334     | 375                                | (41)    |
| 14                               | Committe  | ees:                            |  |         |                                    |         |
| TOTAL Office and Administration: |           |                                 | 144,389  | 109,714 | 108,292                            | 1,422   |
|                                  |           |                                 |  |         |                                    |         |
|                                  | TOTAL E   | rpenses                         | 251,714  | 182,564 | 188,785                            | (768)   |
| NET IMPACT on RESERVES           |           |                                 | 790  | 17,094  | 592                                | 11,048  |
|                                  |           |                                 | Opening Surplus 2<br>2011 surplus<br>Opening Surplus 2 | -       | \$ 28,938<br>\$ 2,451<br>\$ 26,487 |         |

#### I. Code of Conduct

| The Board commits itself and its members to ethical, businesslike, and lawful conduct, including proper use of authority and professional decorum when acting as board members. |
|---|
| In their capacity as governors, board members must demonstrate unconflicted loyalty to the interests of the OCASA membership.   |

- ☐ Board members must avoid conflicts of interest with respect to their fiduciary responsibility.
  - a) Members will annually disclose their involvement with other organizations, vendors, or any other associations that currently do business or may do business with OCASA.
  - b) Annually, all members will sign a full disclosure and conflict of interest statement.
  - c) Information exclusive to OCASA shall not be used by board members for personal gain or the gain of a family member or associate.
  - d) It is the Board member's obligation to immediately disclose to the Board any and all impending conflict of interest. That member shall absent herself or himself without comment from both the deliberation and final decision-making
  - e) Board members must not use their positions to obtain employment or special considerations at OCASA or agencies with whom OCASA has formal contracts for themselves, family members or close associates. If a Board member desires employment at OCASA, he or she must first resign.
  - f) There will be no self-dealing or any conduct of private business or personal services between any board member and OCASA. Once procedures are established by the Board, then an exception may apply for arrangements which meet established procedures for openness, competitive opportunity and equal access to inside information.
- ☐ Members will respect the confidentiality appropriate to issues of a sensitive nature, in particular:
  - a. Where information has been shared with the Board of Directors by system partners on a confidential basis;
  - b. Where members have shared personal information when applying for an appointment
  - c. Where survey data is shared with the board that reveals personal information
  - d. Where any information about colleges, staff, members or activities are of a sensitive nature and could promote harm if shared outside of the board.

## COMMITTEE MEMBERSHIP of BOARD MEMBERS

| Executive           | President, VP, Secretary, Treasurer, Past President |  |
|---------------------|---|--|
| Awards              | Susan Atkinson (Chair)                              |  |
| Communications      | (Chantal Thiboutot) - tentative                     |  |
| PD/Certification    | Jane Cooper   |  |
| Finance/Audit       | Bridget Woodcock (Chair)                            |  |
| Conference Planning | David Belford, Greg Murphy                          |  |
| Governance          | Rick Helman, Chris Fliesser                         |  |
| Editorial Board     | Greg Murphy, Susan Atkinson                         |  |
| Membership          | David Belford (Chair), Krista Pearson, Rob Kardas   |  |



# Administrative Staff Insured Benefits Subcommittee Job Description

<u>Position:</u> Alternate Appointed Representative on the Administrative Staff Insured Benefits Subcommittee

Reports to the Executive Committee as one of two appointed representatives of OCASA to the Insured Benefits Subcommittee, dealing with benefits issues for college administrators.

(Note: "Insured Benefits" comprise those life insurance, medical, dental and other benefits provided through the Sun Life Group Plans. They do not include CAAT Pension).

#### **Committee Mandate:**

Working with the College Employer Council, the Insured Benefits Subcommittee:

- Reviews financial performance of the Plan, reviews premium rates, and recommends
  rate adjustments where needed; (Council and Committee are assisted in this process
  by Morneau Shepell Benefits Consulting);
- Recommends improvements or additions to Administrators' benefits where appropriate;
- Provides a conduit between OCASA and The Council for communication around Insured Benefits issues;
- Occasionally acts as a liaison between individual employees and The Council or Sun Life to help resolve disputes, etc.

## Member Responsibilities:

- The representative is required to attend quarterly meetings (1 or 2 in Toronto at the Council office, the rest by teleconference) and to provide follow-up to those meetings as required (OCASA resource staff are also available to the representative to help with administrative tasks).
- The representative is expected to discuss issues arising from the Insured Benefits Subcommittee meetings on a timely basis with the Executive Committee and to provide advice to the Executive Committee in determining appropriate courses of action at subsequent Insured Benefits Subcommittee meetings.
- Regular reporting to the OCASA Executive Committee and to the Annual and Fall General Meetings is expected.

Term of Appointment: 3-year term, renewable for a second term.

<u>Time Commitment:</u> Approximately 10 hours/year, plus some travel. (Many issues as they arise can be dealt with via email, teleconference, etc.).

<u>Qualifications:</u> Must be an OCASA member with a willingness to learn about benefits. Experience with some knowledge of insured benefits concepts, and/or some financial skill would be an asset. Must be willing and able to attend the meetings (teleconference and face-to-face).

NOTE: As the primary representative is currently from the Northern region, preference will be given to a member in the Central region (this will help to reduce travel expenses).



## Administrative Staff Insured Benefits Subcommittee Application Form

Name: Dr Rahim Karim

College: Centennial College

Position/Title: Chair, School of Continuing Education

Number of years in college system: 4.5yrs in the Ontario College system - Over 14 years of education and health industry progressive leadership experience.

Email: rkarim@centennialcollege.ca

Phone: (416) 289-5000 ext 2575 - Cell (647) 403-0698

Related experience: I have been an educator, administrator and health care professional for over 14 years. My academic credentials include a BSc, Doctor of Chiropractic (DC), and a MBA. I am board certified and hold a fellowship in the field of rehabilitation (FCCRS(C)). I am a Certified Health Executive (CHE) through the Canadian College of Health Leaders. I have significant committee and board (non-profit) experience.

In submitting this application, I agree that I am able to fulfill the responsibilities, to the best of my knowledge at this time, as outlined in the Job Description.

Signature: W//// Sep 28, 2012

Please provide one reference in support of this application (must also be an OCASA member):

Name: Michelle DeCoste, Dean - Business Development - Immediate Supervisor

Phone #: 416 289-5000 Ext. 3505

Email: mdecoste@centennialcollege.ca

Please send application by email (info@ocasa.on.ca) or fax (1-866-742-5430).

Questions? Please contact Diane Posterski: 1-866-742-5429 ext. 102; diane.posterski@ocasa.on.ca